REGISTERED NUMBER: 06867951 (England and Wales)

STRATEGIC REPORT, REPORT OF THE DIRECTORS AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2015 FOR

COLCHESTER COMMUNITY STADIUM LIMITED

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COLCHESTER COMMUNITY STADIUM LIMITED

COMPANY INFORMATION FOR THE YEAR ENDED 31 MARCH 2015

DIRECTORS: C M Gilham

G P Leaf

D C Murthwaite Cllr A Turrell R A Cowling Cllr W Frame

REGISTERED OFFICE: PO Box 885 Town Hall

High Street Colchester Essex CO1 1ZE

REGISTERED NUMBER: 06867951 (England and Wales)

AUDITORS: Baker Chapman & Bussey

Statutory Auditor Chartered Accountants

3 North Hill Colchester Essex CO1 1DZ

STRATEGIC REPORT FOR THE YEAR ENDED 31 MARCH 2015

The directors present their strategic report for the year ended 31 March 2015.

REVIEW OF BUSINESS

The directors continue to be pleased with the overall diversity and increasing volume of use of the Weston Homes Community Stadium throughout this financial year. Not only were there more activities, events and hospitality held but we also enjoyed an inaugural concert performed by Sir Elton John which attracted over 17,000 fans for this event alone. In addition Colchester United Football Club ("the Club"), our tenant, performed their league football matches here in front of crowds totalling more than 100,000 throughout their season.

As explained in last year's strategic report, the Club also manages and operates the whole Community Stadium on our behalf through a long term service agreement and this generated additional commercial income to us of £38,360 this financial year. At this stage in the new service agreement year (which ends on 30th September) the directors currently anticipate that the additional commercial income receivable next financial year from the Club will be higher than this year.

The directors continue to consider the Weston Homes Community Stadium to be an excellent asset for the benefit of all of the residents of Colchester and its wider community.

PRINCIPAL RISKS AND UNCERTAINTIES

There are a number of risks and uncertainties facing the business at any given time and as such, the directors review these on an ongoing basis and, where possible, take appropriate action to mitigate the impact of these risks.

The general economic outlook remains uncertain and whilst the directors have seen a steady growth in the activities levels and income at the stadium, which they expect to continue and have plans in place to achieve, it is difficult to predict the future in these volatile times with any level of certainty.

The Weston Homes Community Stadium has one key tenant, Colchester United Football Club, which operates within its own challenging and unique market. The directors have limited control and/or influence over the future success of its key tenant other than through its service agreement for non-match day activities.

POST-BALANCE SHEET EVENTS

There are no post-balance sheet events that have occurred or need to be reported.

FUTURE DEVELOPMENTS

The directors are constantly working towards improving the activity levels and utilisation of the stadium and, as such, are currently reviewing a number of community and business opportunities to further enhance the stadium's use.

IMPACT OF THE EURO

The company only trades within the UK and is not affected by the Euro or the events within the European Union at this time.

ON BEHALF OF THE BOARD:

C M Gilham - Director

30 April 2015

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 MARCH 2015

The directors present their report with the financial statements of the company for the year ended 31st March 2015.

The company has chosen to set out in the strategic report information concerning post-balance sheet events, likely future developments of the business and the impact of the Euro on the company.

DIVIDENDS

No dividends will be distributed for the year ended 31 March 2015.

DIRECTORS

The directors shown below have held office during the whole of the period from 1 April 2014 to the date of this report.

C M Gilham G P Leaf D C Murthwaite Cllr A Turrell R A Cowling Cllr W Frame

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with International Financial Reporting Standards as adopted by the European Union. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

ON BEHALF OF THE BOARD:

C M Gilham - Director

30 April 2015

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF COLCHESTER COMMUNITY STADIUM LIMITED

We have audited the financial statements of Colchester Community Stadium Limited for the year ended 31 March 2015 on pages five to fifteen. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRSs) as adopted by the European Union.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As explained more fully in the Statement of Directors' Responsibilities set out on page three, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Strategic Report and the Report of the Directors to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2015 and of its profit for the year then ended:
- have been properly prepared in accordance with IFRSs as adopted by the European Union; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Jacqueline Frost (Senior Statutory Auditor) for and on behalf of Baker Chapman & Bussey Statutory Auditor Chartered Accountants 3 North Hill Colchester Essex CO1 1DZ

5 May 2015

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MARCH 2015

	Notes	2015 £	2014 £
CONTINUING OPERATIONS Revenue	3	391,287	362,621
Administrative expenses		(367,695)	(340,457)
OPERATING PROFIT		23,592	22,164
Finance costs	5	(3,224)	(3,944)
Finance income	5	-	2
PROFIT BEFORE INCOME TAX	6	20,368	18,222
Income tax	7	(6,474)	(6,044)
PROFIT FOR THE YEAR OTHER COMPREHENSIVE INCOME		13,894 <u>-</u>	12,178
TOTAL COMPREHENSIVE INCOME	FOR		
THE YEAR	. •	13,894	12,178

STATEMENT OF FINANCIAL POSITION 31 MARCH 2015

	Notes	2015 £	2014 £
ASSETS	140163	2	L
NON-CURRENT ASSETS			
Property, plant and equipment	8	74,000	86,000
CURRENT ASSETS			
Trade and other receivables	9	180,141	175,806
Cash and cash equivalents	10	65,697	60,799
		245,838	236,605
TOTAL ASSETS		319,838	322,605
EQUITY			
SHAREHOLDERS' EQUITY			
Called up share capital	11	1	1
Retained earnings	12	56,728	42,834
TOTAL EQUITY		56,729	42,835
LIABILITIES			
NON-CURRENT LIABILITIES			
Financial liabilities - borrowings			
Interest bearing loans and borrowings	14	67,202	78,870
CURRENT LIABILITIES			
Trade and other payables	13	177,763	176,588
Financial liabilities - borrowings			
Interest bearing loans and borrowings	14	11,670	18,268
Tax payable		6,474	6,044
		195,907	200,900
TOTAL LIABILITIES		263,109	279,770
TOTAL EQUITY AND LIABILITIES		319,838	322,605

The financial statements were approved by the Board of Directors on 30 April 2015 and were signed on its behalf by:

G P Leaf - Director

C M Gilham - Director

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2015

	Called up share capital £	Retained earnings £	Total equity £
Balance at 1 April 2013	1	30,656	30,657
Changes in equity Total comprehensive income	<u> </u>	12,178	12,178
Balance at 31 March 2014	1	42,834	42,835
Changes in equity Total comprehensive income	-	13,894	13,894
Balance at 31 March 2015	1	56,728	56,729
			_

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2015

		2015 £	2014 £
Cash flows from operating activities		~	~
Cash generated from operations	1	32,432	34,436
Interest paid		(3,224)	(3,944)
Tax paid		(6,044)	(5,290)
Net cash from operating activities		23,164	25,202
Cash flows from investing activities Interest received			2
interest received		<u>-</u>	
Net cash from investing activities		-	2
Cash flows from financing activities			
Loan repayments in year		(18,266)	(17,877)
Net cash from financing activities		(18,266)	(17,877)
Increase in cash and cash equivalents		4,898	7,327
Cash and cash equivalents at beginning	2	60 700	E2 472
of year	2	60,799	53,472
Cook and each equivalents at and of year	2	<u> </u>	60.700
Cash and cash equivalents at end of year	۷	65,697	60,799

NOTES TO THE STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2015

4			INICOME TAV TO C	CACH CENEDATED	
	RECUNCHIATION	UF	INCOMP TAX TO C	ASH GENERATED	FROM OPERATIONS

	2015	2014
	£	£
Profit before income tax	20,368	18,222
Depreciation charges	12,000	12,000
Finance costs	3,224	3,944
Finance income		(2)
	35,592	34,164
(Increase)/decrease in trade and other receivables	(4,335)	3,299
Increase/(decrease) in trade and other payables	1,175	(3,027)
Cash generated from operations	32,432	34,436

2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Statement of Cash Flows in respect of cash and cash equivalents are in respect of these Statement of Financial Position amounts:

	31.3.15 £	1.4.14 £
Cash and cash equivalents	65,697	60,799
Year ended 31 March 2014		
	31.3.14	1.4.13
Cash and cash equivalents	£ 60,799 ———	£ 53,472

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2015

1. AUTHORISATION OF FINANCIAL STATEMENTS

The company's financial statements for the year were authorised for issue on 30th April 2015 and the statement of financial position signed on the board's behalf by Graham Leaf and Clive Gilham.

Colchester Community Stadium Limited is a limited company incorporated and domiciled in England & Wales.

2. ACCOUNTING POLICIES

Basis of preparation & statement of compliance with ifrss.

The company's financial statements have been prepared in accordance with International Financial Reporting Standards as adopted by the European Union and as applied in accordance with the provisions of the Companies Act 2006.

The financial statements are presented in sterling, not rounded and are prepared under the historical cost convention.

Revenue recognition

Revenue represents net invoiced income, excluding value added tax and net of discounts. Rents and service charges are taken to revenue for the period to which they relate.

Property, plant and equipment

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life

Improvements to property - 10% on cost

Taxation

Current taxes are based on the results shown in the financial statements and are calculated according to local tax rules, using tax rates enacted or substantially enacted by the statement of financial position date.

Hire purchase and leasing commitments

Rentals paid under operating leases are charged to the statement of comprehensive income on a straight line basis over the period of the lease.

Interest expense & borrowing costs

All borrowing costs are recognised in the profit or loss in the period in which they are incurred.

Interest expense is recognised as interest accrues, using the effective interest rate method, to the net carrying amount of the financial liability.

Effective interest method

The effective interest rate is the rate that exactly discounts estimated future cash receipts or payments through the expected life of the financial asset or liability to that asset or liability's net carrying amount.

Loan and other receivables

Loans and other receivables (including trade and other receivables, and bank balances) are initially recognised at original invoice amount (subsequently measured at amortised cost using the effective interest method) less any allowances for any uncollectible or impaired amounts.

Trade and other payables

Trade and other payables are initially measured at fair value, and are subsequently measured at amortised cost, using the effective interest rate method.

3. **SEGMENTAL REPORTING**

The company has one main business segment, that of providing strategic management oversight and overall management of Weston Homes Community Stadium, including acting as landlord to the tenant. As a result, no additional business segment information is required to be provided. It operates in one geographical segment, and accordingly no geographical segment information is required to be provided.

4. EMPLOYEES AND DIRECTORS

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2015

-			
	Included with in the profit/(loss) before income tax is:		
		Year ended 31.3.15	Year ended 31.3.14
	Directors' remuneration and other benefits etc	£ 31,625	£ 25,500
	Other than the above costs the company had no wages and salaries.		
5.	NET FINANCE COSTS	2015	2014
	Finance income:	£	£
	Deposit account interest		2
	Finance costs:		
	Other loan interest	3,224	3,944 ———
	Net finance costs	3,224	3,942
		<u>——</u>	
6.	PROFIT BEFORE INCOME TAX		
	The profit before income tax is stated after charging:		
		Year Ended 31.3.15	ear ended 31.3.14
		£	£
	Auditors' remuneration	1,755	1,505
7	INCOME TAX		
7.	INCOME TAX		
	Analysis of tax expense	2015	2014
	Current tax:	£	£
	Tax	6,474	6,044
	Total tax expense in statement of profit or loss and other comprehensive income	6,474	6,044
	income		===
	Factors affecting the tax expense The tax assessed for the year is higher than the standard rate of corpexplained below:	poration tax in the UK	. The difference is
		2015	2014
	Profit on ordinary activities before income tax	£ 20,368	£ 18,222
	Profit on ordinary activities		
	multiplied by the standard rate of corporation tax in the UK of 20% (2014 - 20%)	4,074	3,644
	Effects of: Depreciation in excess of capital allowances	2,400	2,400
	Tax expense	6,474	6,044
	. a.c. oxponio	====	===

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2015

8.	PROPERTY, PLANT AND EQUIPMENT			Improvements to property
	COST At 1 April 2014 and 31 March 2015			£ 120,000
	DEPRECIATION At 1 April 2014 Charge for year			34,000 12,000
	At 31 March 2015			46,000
	NET BOOK VALUE At 31 March 2015			74,000
	At 31 March 2014			86,000
9.	TRADE AND OTHER RECEIVABLES			
	Current:		2015 £	2014 £
	Trade debtors VAT Called up share capital not paid Prepayments		108,223 1,862 1 70,055	105,750 - 1 70,055
			180,141	175,806
10.	CASH AND CASH EQUIVALENTS			
	Bank deposit account Bank accounts		2015 £ 1,004 64,693 65,697	2014 £ 1,004 59,795 60,799
11.	CALLED UP SHARE CAPITAL			
	Allotted and issued: Number: Class: 1 Ordinary	Nominal value: £1	2015 £ 1	2014 £ 1

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2015

12.	RESERVES					Retained earnings £
	At 1 April 2014 Profit for the year					42,834 13,894
	At 31 March 2015					56,728
13.	TRADE AND OTHER PAYABLES	S				
	Current:				2015 £	2014 £
	Trade creditors Accruals and deferred income VAT				94,147 83,616 -	91,200 83,362 2,026
					177,763	176,588
14.	FINANCIAL LIABILITIES - BORR	ROWINGS				
					2015 £	2014 £
	Current: Other loans				11,670	18,268
	Non-current: Other loans				67,202 ———	78,870
	Terms and debt repayment sched	ule				
	Other loans	1 year or less £ 11,670	1-2 years £ 12,085	2-5 years £ 38,895	More than 5 years £ 16,222	Totals £ 78,872

Included in other loans are two loans in respect of agreements dated 16 May 2011 and repayable over ten years. Interest is chargeable on the loan at 3% above UK base rates.

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2015

15. OTHER FINANCIAL COMMITMENTS

Commitments under operating leases the company as lessee:

	Year ended	Year ended
	31.3.15	31.03.14
	£	£
Minimum lease payments under operating leases recognised as an		
expenses during the year	300,000	300,000

On 24th October 2013 the company signed a lease with Colchester Borough Council in respect of the Community Stadium. On the same date the company signed a lease with Colchester United Football Club to sub-let the stadium for the same period. The company is required to pay the rents collected from Colchester United Football Club to Colchester Borough Council. The initial rent to be received from Colchester United Football Club and then paid to Colchester Borough Council is £300,000, but the rent will become an agreed percentage of Colchester United Football Club's match day gate income on the earlier of the date when Colchester Borough Council repays its borrowings on the stadium, or ten years after the date of the leases. It is not possible to calculate the minimum lease payments to be received or made under the leases.

16. RELATED PARTY DISCLOSURES

During the period the company paid £15,500 (2014: £12,000) to Straight Bat (UK) Limited, a company controlled by Clive Gilham, in respect of the supply of services of the Chief Executive. At the period end the company owed Straight Bat (UK) Ltd £1,800 (2014: £1,200).

The other independent directors, Graham Leaf and David Murthwaite, have been paid fees of £7,750 and £8,375 (2014: £6,000 and £7,500) respectively.

During the year the company repaid a working capital loan from Colchester Borough Council. The balance at the start of the year was £7,000. Interest of £73 (2014: £582) was charged in the year.

Also included in other creditors is a loan of £39,436 (2014: £45,070) from Colchester Borough Council. The loan is interest bearing at 3% above UK base rate and is repayable in instalments of £594. Interest of £1,488 (2014: £1,681) has been charged in the year.

During the year Colchester Borough Council charged the company rent of £300,000 (2014: £300,000), and £20,000 for the services of Council officers. At the year end the company owed Colchester Borough Council £90,000 (2014: £90,000).

During the year the company charged Colchester United Football Club, an entity controlled by Robbie Cowling, stadium rent of £300,000 (2014: £300,000), rent for community, retail and office space of £22,680 (2014: £28,000) and non match day income of £68,607 (2014: £34,621). At the year end the company was owed £108,222 (2014: £105,750) by Colchester United Football Club.

Included in other creditors is a loan of £39,436 (2014: £45,070) from Colchester United Football Club. The loan is interest bearing at 3% above base rate and is repayable in instalments of £594. Interest of £1,487 (2014: £1,681) has been charged in the year.

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17. ULTIMATE CONTROLLING PARTY

The company's ultimate controlling party is Colchester Borough Council.

18. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

Profit for the financial year	£ 13,894	£ 12,178
Net addition to shareholders' funds Opening shareholders' funds	13,894 42,835	12,178 30,657
Closing shareholders' funds	56,729	42,835

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2015

19. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The company is exposed through its operations to the following risks:

Credit risk

Credit risk arises principally from the company's trade and other receivables and cash at bank.

The company uses a reputable bank and trades only with recognised, credit worthy customers. Balances are regularly checked to ensure risk of exposure to bad debts is minimised.

Interest rate risk

Interest rate risk is the risk that the value of financial instruments will fluctuate due to changes in market interest rates. The only risks are in respect of the loans from Colchester Borough Council and Colchester United Football Club and any risks are considered immaterial.

Liquidity risk

Liquidity risk arises from the company's management of working capital and repayments of its liabilities. Management of risks is managed by monitoring budgets and actual cash flows.

Capital management

The objective of the company's capital management is to safeguard the entity's ability to continue as a going concern.

20. FAIR VALUES

The fair values of the financial assets and liabilities as at 31 March 2015 and 31 March 2014 are not materially different from their book values.

21. ACCOUNTING ESTIMATES AND JUDGEMENTS

Certain critical accounting judgements made in applying the company's accounting policies are described below:

Useful life of property, plant and equipment

Property, plant and equipment are amortised or depreciated over their useful lives. Useful lives are based on management estimates that the assets will generate revenue, which are periodically reviewed for continued appropriateness.

22. SINKING FUND

The company holds monies on behalf of Colchester United Football Club to pay for future repairs and maintenance to the Community Stadium. The balance held at the year end was £20,000. These monies are not included in the accounts of Colchester Community Stadium Ltd.