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Client Organisation, Management and Funding

Caring for parks in such a way that the public can enjoy themselves safely and find delight from visiting them is still the primary concern of park management. Managing Public Use of Parks, Open Spaces and Countryside, David Welch; 1995.

7.1 Client Organisation and Management

Castle Park is managed on behalf of the residents of Colchester by the Borough Council and specifically the Parks and Recreation Service.

The Parks and Recreation Service is responsible for allotments, parks, open spaces, countryside sites, playgrounds, sports grounds, trees, closed churchyards and water recreation.

The Parks and Recreation Manager is supported by four Parks and Recreation Officers and a Countryside Sites Officer. One Parks and Recreation Officer has specific responsibilities for Castle Park and oversees the team of Park Rangers which equate to 2.5 FTE. Due to the overlap of contracts and the variety of facilities provided in Castle Park, other Parks and Recreation Officers and a Parks Development Officer assist in the overall provision and management of public facilities.

The Park Ranger and Security Service are members of COLBAC (Colchester Business Against Crime) and liaise closely with Police, Street Crime Officers and Street Wardens to reduce crime in the Town Centre. Security Officers are in close contact with these other agencies through Town Link radio network. Regular liaison meetings are held with the Police and a PCSO is assigned to the Park area.

The Council's overall direction is determined by the Corporate Strategy which has three levels of statements:

An overarching vision for the Borough:

Colchester: A place where people really want to live.

Three objectives - we will:

- listen and respond;
- shift resources to deliver priorities; and

- be cleaner and greener in order to improve the quality of life.

And nine priority areas for action:

- Addressing older people's needs
- Addressing younger people's needs
- Community development
- Community safety
- Congestion busting
- Enabling job creation
- Healthy living
- Homes for all
- Reduce, reuse, recycle.

The Colchester Parks and Green Spaces Strategy was adopted in January 2008. The population of Colchester is set to rise by 13,000 over the next six years. The East of England is an identified area of long term major growth with 17,100 new homes and 14,200 new jobs planned for Colchester by 2021. With major regeneration projects identified and the increasing pressure for redevelopment and additional housing, the need to improve, protect and enhance our parks and green spaces has never been so vital. The strategy provides a coordinated approach to incorporate existing policies, building on the benefits of green spaces.

This strategy aims to be a living and relevant document, influencing the delivery of parks and green spaces within the borough for the benefit of residents and visitors. This document will:

- Create a comprehensive framework for the protection, enhancement, accessibility and use of parks and green spaces;
- Create a framework for the protection and enhancement of biodiversity in parks and green spaces;
- Contribute to the development of the Local Development Framework (LDF) and PPG17 requirement;

- Ensure green spaces enhance the quality of life of local communities;
- Identify how green spaces can promote civic pride and social inclusion;
- Ensure that green space networks meet current and future needs;
- Generate internal and external support for parks and green spaces;
- Develop a shared vision by members, officers, key partners and stakeholders;
- Create a framework for participation by the community and volunteer groups in park and green space management; and
- Build on previous playing pitch and play area strategies to provide a coordinated approach to the development and provision of outdoor recreation provision.

The provision of open spaces is not a statutory requirement for local authorities and the pressure on resources in competition with statutory services is significant and recognised.

Approaching the planning and management of parks and open spaces strategically will maximise the value of capital investment and revenue expenditure. The Parks and Green Spaces Strategy will offer an opportunity to improve parks and green spaces including:

- a consistency of delivery based on population figures and the type of open space currently provided;
- protecting and enhancing levels of biodiversity and ecological habitats;
- providing a wide variety of cultural, social and community facilities, including seasonal activities such as fairs, festivals and concerts;
- protecting the historical, cultural and archaeological heritage;
- reinforcing local identity and enhancing the physical character of an area, so shaping existing and future development;
- maintaining the visual amenity and increasing the attractiveness of a locality to create a sense of civic pride;

- raising property values and aiding urban regeneration and Neighbourhood Renewal;
- boosting the economic potential of tourism, leisure and cultural activities;
- securing external funding and focusing capital and revenue expenditure cost-effectively;
- illustrating the contribution to health agendas e.g. reducing stress levels, by providing formal and informal recreational facilities;
- providing popular outdoor educational facilities for schools and academic institutions;
- improving physical and social inclusion including accessibility, particularly for young, disabled and older people;
- offering alternative routes for circulation, including networks for walking and cycling and safer routes to school; and
- assisting the identification of strategic land acquisitions.

A “Vision” for Parks and Green Spaces in Colchester

It is important for the focus of the Parks and Green Spaces Strategy that the rationale behind providing parks and green spaces is clearly understood and accepted. For this reason the vision is stated:

Colchester’s parks and green spaces are provided to enhance the quality of life of those people who live, work and visit the town and its surroundings.

We aim to develop the range, quality and accessibility of public open space to support regeneration, encourage social inclusion, improve community health and enhance biodiversity.

The ‘Vision’ For Castle Park:

Castle Park is the most important park in Colchester serving not only the needs of an expanding local population, and those visiting the adjacent Town Centre and Cultural Quarter, but it is also visited by people from across the UK and beyond, by those primarily wishing to experience Roman Colchester.

The restoration and development of Castle Park is vital so that

it plays its full part in delivering the aims and objectives set out in the Green Strategy. To this end the vision for Castle Park is to:

- Conserve and improve the heritage value of Castle Park;
- Increase the number and range of audiences involved with and using Castle Park;
- Increase community involvement and opportunities for volunteering;
- Optimise the formal and informal educational opportunities;
- Enhance both physical and intellectual access to the resources of Castle Park; and
- Enhance the ecological value of the park through management and maintenance.

Financing the Provision of Castle Park:

The budget setting process commences annually in September and culminates in full Council approval of a budget in February. Budget strategies reflect the priorities of the current administration and in line with the current Strategic Plan, resources are moved to deliver priorities. Budgets have kept in line with inflationary pressures and movements between budgets have been necessary to reflect the changes in grounds maintenance costs, which are a significant element of the Castle Park expenditure.

Castle Park Budget 2008/09

Employee Costs

1000	Salaries-Basic	47,700.00
1030	Salaries - N I	3,300.00
1040	Salaries-Superannuation	3,500.00

Premises Costs

2000	R&M Response-General	12,200.00
2121	Ppm-Alarms (Fire/Secur/Emer)	100
2126	Ppm-Fire Extinguishers	100
2127	Ppm-Hygiene	300
2129	Ppm-Legionella Testing	1,000.00
2130	Ppm-Pat Testing	200
2134	Ppm-Hand Washer/Dryers	800

2400	Grnds-R & M General	11,700.00
2410	Grnds-Programmed Works	157,500.00
2411	Grnds-Schedule Of Rates	15,900.00
2500	Electricity	4,300.00
2560	Water-Metered	5,500.00
2562	Water-Sewerage & Env. Charges	2,000.00
2710	Toilet Cleaning	4,400.00
2740	Security-General	38,000.00

Supplies and Services

4030	Materials-General	9,000.00
4040	General Equip,Tools,Materials	49,600.00
4108	Vending-Water Coolers	800
4306	Marketing-Printing Etc.	5,700.00
4612	Telephones-Rentals	600
4613	Telephones-Calls	100
4618	Telephones-Mobile Phones	400
4853	Licences-Performing Rights	5,100.00
4930	Other-General Services	3,900.00
4936	Musicians/Performers Fee	2,900.00
4936	Musicians/Performers Fee	4,600.00

Customer and Client receipts

9241	Sales-Products,Goods & Mats	-1,500.00
9272	Fees-Licenses	-1,000.00
9349	Hire-Equipment	-7,200.00
9452	Rents-Commercial Premises	-9,000.00
9454	Rents-Ground,Way Leaves Etc	-6,000.00

Total 366,500.00

7.2 Current Maintenance Contracts and Management

Grounds maintenance was previously subjected to Compulsory Competitive Tendering regulations as outlined in the Local Government Act 1988. The contract was awarded to Serviceteam Ltd as part of a 5 year contract ending in December 2001. The grounds maintenance contract for Castle Park included all aspects of park maintenance with the exception of play area maintenance (CBC Small Works team), sports area maintenance (Elmy Landscapes) and tree maintenance (various local contractors). Options were taken up to extend the contract to April 2006.

As part of the Best Value review into grounds maintenance a recommendation to explore partnering arrangements

was taken up and external consultants were engaged to assist this investigation. A new 10 year partnering agreement commenced in April 2006 with Serviceteam Ltd who were subsequently taken over by Veolia Environmental Services Ltd. The same staff and contract management arrangements are in place. There are six ground staff based and working exclusively at Castle Park. Play area maintenance continues to be carried out by CBC Small Works team and bowling greens and cricket pitch are maintained by Elmy Landscapes.

Depot and messroom facilities have been reviewed and improved during 2008 resulting in closer working between the Park Rangers and Veolia grounds staff.

Park security is provided through a private contractor (Oakpark Security) and this has proven to be a successful and effective arrangement due in part to the personalities of the security staff and their approach to those causing a disturbance in the Park. The allocated Park Security Officer also shares messroom and office facilities with the Park Rangers and Grounds staff helping to create a shared understanding and delivery of services.

The Council and Green Flag judging has recognised that there is scope to improve the interpretive facilities within the Park. New display boards have been provided next to the café and communicate Council and Friends Group information. This has been well received and is an ideal location being a focal point for the Park and an area where visitors are sitting whilst enjoying refreshments. Funding has been secured for additional interpretive panels which are being produced and will be installed in 2009.

Maintenance and management of all archaeological features within the Park is overseen by the Parks and Recreation team in conjunction with officers from the Colchester and Ipswich Museum Service and English Heritage.

Framework agreements exist for the maintenance of ancillary buildings, pavilions etc.

Development Funding: CBC to confirm:

- Consultant Services: (landscape architect/ ecologists/ architect/structural and civil engineer/mechanical and electrical engineer/archaeologist/pond and rivers engineer/ arboriculturalist

- Surveys:

- Topographic survey of Park
- Structural surveys of buildings and structures to be repaired refurbished and extended
- Ground investigation survey (to ascertain CBR values etc)
- Archaeological surveys
- Ecological survey
- Tree survey

7.3 Future Management of the Park

Maintenance of the Park continues to be delivered to a high standard. Public consultation about parks and open spaces generally and Castle Park specifically demonstrate the public's support for open spaces and high levels of satisfaction. The Council works hard to retain the Green Flag award and Green Heritage Award for Castle Park, which is national recognition for the quality and maintenance of facilities and engagement of the local community.

Following the recommendations of the previous Restoration and Development Plan, Park Security has been introduced and has been well received. The current arrangements are successful due to the abilities and the approach taken by the current post holder. Whilst enforcement is the ultimate outcome, the more effective approach has been a reasonable and respectful approach seeking modification of any unreasonable behaviour. The combination of Park Security with Park Rangers is working well and enables a staged approach in response to incidents.

Park Ranger appointments have also been made as a result of previous reviews and recommendations. Park Rangers provide some informal enforcement but their prime role is engagement with the public and developing programmes for schools and other groups to interpret the natural and built heritage of the Park.

The Rangers role of engagement with the public and developing programmes will be enhanced when facilities such as the Education Resource and Volunteer Base are delivered through the restoration of Castle Park. It is important that the Rangers become more visible and approachable on a day to day basis in partnership with the security team to foster a more welcoming atmosphere, and to further embrace the policy that

visitors to the Park matter.

The role of the Park Rangers will be expanded so that they become the day to day face or point of contact for the public in Castle Park.

The Friends of Castle Park Group is an important feature of local representation for the Park. A variety of events and activities are delivered by the Friends and the profile of the Group is raised by regular newsletters and the Friends noticeboard. In 2005, the Friends of Castle Park (FOCP) organised a GreenSpace Park It! event attended by over 5,000 people. Its main theme was to inform the public of the leisure and educational opportunities that the Park had to offer. The FOCP regularly provide stalls and exhibitions at events organised by the Rangers and Museum Service.

The role of the Friends as a consultative body will be utilised further to help develop strategies for expanding inclusivity of wider audiences. The role of Friends as the link between Colchester Borough Council and the wider community will also be developed further, and they will be encouraged to facilitate the running of more events in the Park. The Friends will continue to communicate information about Castle Park to raise awareness of its resources, and the activities and events held within it.

Support is given to the Friends from CBC staff and further work is needed to raise the profile of the Group and broaden the level of representation. Through enhanced profile and contact with the local community, it is conceivable that more individuals would be identified and encouraged to volunteer in one of the range of opportunities within the Park.

The new Restoration and Development Plan will provide the platform from which to confirm resident and visitor support for sympathetic development and improvement of this well loved Park. The impact of the Town's regeneration will create greater pressures on open space in the borough but will also generate opportunities for gathering developers' contributions through the Open Space, Sport and Recreation SPD for the provision, improvement or maintenance of facilities.

The previous restoration and development proposals received mixed reaction with some of the proposals not being supported by visitors and residents. The recommendations of

the new Restoration and Development Plan take account of previous feedback and desires of Council officers to develop the training and educational aspects of the Park. Consultation will be open and widespread.

With funding identified in the Council's capital programme for the children's play area and future contributions agreed with developers of adjacent residential developments, it is anticipated that this will contribute as match funding for external funding bids to secure the necessary resources to start delivering projects contained within the Restoration and Development Plan.

Links with Colchester Museum Service

The Restoration and Development Plan for Castle Park will link with Colchester Castle Museum and marry in with their aspirations for funding.

The Parks and Recreation Department responsible for Castle Park is currently engaged in discussions with the Museums Service to identify opportunities to coordinate their respective events, activities and programmes for mutual benefit with the aim of enhancing the visitor experience.

The proposals for the restoration and development of Castle Park will:

- Provide facilities and services to support the Museum Service Education Programme via the proposed new function room building and refurbished café, the Education Resource and Volunteer Base building, improved management and maintenance of the Park, including enhancement of areas for wildlife value.
- Facilitate the Parks and Museums Service's mutual aspiration for better Roman interpretation in Colchester. The opening of Duncan's Gate, the enhancement of the setting of the Roman town house, drains and Mithraeum, and development of a walk of the Roman Walls from Duncan's Gate will deliver an enhanced Roman experience offered by the Museum Service.

The improved visitor facilities in the Park such as the refurbishment of the toilets by Hollytrees Museum adjacent to the main arrival point for visitors, and the enhanced café and

associated activities close by will also encourage longer stays in Castle Park with benefits to the Museum Service.

The restored landscape of Castle Park will provide more attractive and accessible locations for outdoor Museum Service Events.

7.4 Learning Opportunities within Castle Park

The proposals for Castle Park will enable Colchester Borough Council to deliver learning opportunities for the local community and visitors in the following areas:

- Wildlife and Conservation
- Environmental Education
- Archaeology
- History
- Horticulture
- Geography

Education and interpretation programmes will be delivered through:

- The Colchester and Ipswich Museum Service
- Park Rangers
- Volunteer Rangers
- Friends of Castle Park (FOCP)
- Local schools and colleges
- Event organisers and Re-enactment groups
- Town Tour Guides

The proposed Education Centre and Volunteer Base will provide the facilities in the Park, which are needed to deliver educational programmes to schools, colleges and local interest groups. Currently, large numbers of school children visit the Town Centre museums as part of their Key Stage 1 and 2 studies. The provision of an Education Centre would enable the Council to expand the services offered to include facilities for practical activities within a habitat rich setting that would be linked to museum visits.

Colleges visit the Park for guided tours by Park Rangers, and the Education Centre would provide facilities for field study work based around these visits.

Park Rangers already deliver a free programme of activities

for children in the school holidays and this programme will be expanded if indoor facilities are made available.

It is the Council's intention to build on the success of the Highwoods Volunteer Ranger Service to provide a similar service in Castle Park. It is envisaged that these volunteers would receive a programme of training at the Education Centre. The Centre will also be used for FOCP lectures and meetings.

Creative Interpretation:

Castle Park currently stages a number of events and activities aimed at the interpretation of the Park's history and ecology. Rangers deliver a programme of free walks on various themes during the year and the Park is on the route of the Town Centre Guided Walk organised from the Visitor Information Centre.

The Park is used as the focal point for many 'themed walks' led by costumed guides, covering all the important periods in the Park's history, and also including popular 'Halloween' and 'blood curdling' walks.

Each Year the Park Ranger Team works with the Museum Service to stage events, with links to local heritage. These have included historic re-enactments by the Colchester History Alive Group (CHA) and an event called Crops to Shops. Park Rangers and Managers also deliver a programme of presentations to local interest groups each year.

Other historical events staged annually in the Park by local groups include the Annual Medieval Oyster Fayre.

The Interpretation Strategy for Colchester identified Castle Park as the highest priority for interpretation and the Castle Park Interpretation Action Plan has identified a number of required improvements, which include:

- Heritage trail using public art where appropriate for wayfinding and interpretation – High Priority.
- Development of a programme of promenade plays and themed walks linked to Park's heritage – Medium Priority.
- Expanded programme of art projects and activities for Children –Medium Priority.

- Staging of Colchester Archaeological Open Day in Castle Park – Medium Priority.

7.5 Risks to the Project

The Restoration and Development Plan is part of a strategy to protect and restore historic features, increase visitor knowledge and enjoyment of the Park and engage the community in the Parks management and maintenance.

Failure to deliver the recommendations made in this Plan will put some historic and archaeological features at considerable risk over time. A considerable opportunity to greatly enhance visitor enjoyment and knowledge of the site through access to and interpretation of the Park's archaeological deposits and historic features will be missed.

Visitor enjoyment of this important site may also be significantly reduced if facilities are not upgraded. Indeed, it may be necessary to close some facilities such as the toilets, play area and café as they become unsuitable for public use and un-economical to operate.

The financial resources to manage the site are increasingly under pressure. The need to engage the community in the maintenance of the site and identify and implement new streams of income for the Park are becoming increasingly important to the Park's long term viability as a prestigious Green Flag Park and visitor attraction.

Although the Park continues to receive Green Flag and Green Heritage Awards, scores in both categories have reduced in the past three years, in part due to the failure to deliver the programme of restoration and development outlined in the previous Plan. Improvements to interpretation and visitor facilities and services in the Park are given a high priority by judges.

The children's play area is in desperate need of renovation and this will result in closure within the next two years if the present equipment cannot be replaced.

However, at present, insufficient funds exist to implement the wishes of English Heritage, who require the play area to be moved from its present archaeologically sensitive site. To

achieve this it will be necessary to relocate and provide a new access point to the service yard.

Many of the exposed archaeological features in the Park (Roman Pavement, Roman Drains etc) will continue to degrade without adequate protection, and access to these features by the public may need to be reviewed.

The Friends of Castle Park are enthusiastic about developing their role in the management and maintenance of the Park, but this is currently not achievable with existing facilities. The proposed new facilities will provide this opportunity.

These facilities are also critical to the further development of visitor services and educational programmes by the Park Ranger Service and the development of community involvement through a volunteer ranger service.

Although the Council's current commitment to revenue funding for Park maintenance is sufficient, this funding is not guaranteed in the longer term and there is little or no capacity for significant capital investment.

The proposals identified in the Restoration and Development Plan will enable some costs to be offset through an increase in voluntary participation in maintenance and management activities. Residential developments adjacent to the Park and subsequent increase in the local population present an ideal opportunity to engage this new community in the maintenance of the Park.

The ability for the Park to generate more income to deliver capital programmes can only be realized if existing facilities are renewed and revitalized. This will ensure that new and existing services and event programmes can be delivered all year-round.

There is currently no alternative financial plan for delivering these proposals.

The match funding required for the HLF 'Parks for People' application has been identified mainly through future Section 106 agreements from adjacent developments (£850,000), which will not be sufficient to complete the project. Further Section 106 funding may become available in future years but it is unlikely to be sufficient to complete the project.

If the application is not successful, the Council will need to consider the following options:

- Use available Section 106 money to deliver a small part of the project.
- Retain Section 106 money for match funding and identify alternative sources of external funding.

7.6 Schedule of Implications for Maintenance Regimes and Costs

Table 6: Schedule of Implications for Maintenance Regimes and Costs

Ref	Proposal	Implication
1	Number not used	
2	Number not used	
3	Upgrade Museum Street entrances and provide signage.	No significant change to maintenance of highway. Regular cycle of checking gates and signage for cleaning, painting and repairs.
4	Restore and repair the listed Ryegate entrance gate and associated drinking fountain.	Regular cycle of checking gates and signage for cleaning, painting and repairs.
5	Close off central gate onto Middle Mill. Infill with new section of boundary fence and screen planting.	No significant maintenance implications.
6	New gates on Middle Mill. Provide new fencing and signage.	Regular cycle of checking gates and signage for cleaning, painting and repairs.
7	New gate and vehicle bridge immediately south west of cricket pavilion to facilitate access to Lower Park for events.	Regular maintenance of footbridge and associated railings, signage, etc.
8	Remove footbridge to east of Cricket Pavilion.	No maintenance implications.
9	Replace existing concrete bridge with new bridge, gate, seats and signage.	Regular maintenance of bridge, gates, signage and lighting.
10	New fence to eastern boundary of Lower Park.	No significant maintenance implications.
11	New gate and fencing to Lower Park at junction with east-west public footpath.	Regular maintenance of gates, signage and lighting.
12	New gate and finger post signage into Upper Park at Duncan's Gate, new interpretation board for Duncan's Gate and Roman Drain. New hard surfacing sensitive to archaeology of Duncan's Gate to create access to Upper Park.	Regular maintenance of bridge, gates, signage and lighting.
13	Upgrade entrance gates and provide new signage at Castle Road entrance.	No significant maintenance implications.
14	Number not used	
15	Repair and resurface existing footpaths and replace edgings as necessary.	No significant maintenance implications other than for increase in extent.
16	Remove hedge and refurbish railing along east-west public footpath by the Roman Wall.	No significant maintenance implications.
17	New path along eastern edge of Hollytrees Meadow from Duncan's Gate to Castle Road entrance.	No significant maintenance implications other than for increase in extent.
18	New shared cycle and pedestrian path along southern edge of cricket ground linking to the Sustrans cycle route.	No significant maintenance implications other than for increase in extent.
19	New footpath to south of Lower Park.	No significant maintenance implications other than for increase in extent.
20	Remove Upper Bowling Green and club house. Reinststate as parkland.	Reduction in maintenance.

21	Extend and refurbish Lower Bowling Green clubhouse. Refurbish bowling green; provide new benches, planting areas, hedge infill.	Additional maintenance costs for new flower beds and benches.
22	Retain and enhance existing wooden barn for storage of vehicles and equipment. Relocate and enhance the existing 19 th century wooden shed for storage. Remove remaining redundant maintenance sheds, buildings, huts and glasshouses in the old nursery.	Maintenance costs associated with development proposals.
23	Create new secure Park maintenance depot area. Extend and refurbish existing building for the Park Rangers and Gardeners. Refurbish toilets and changing rooms.	Maintenance costs associated with redevelopment.
24	Refurbish and extend existing toilet block to include cafe kiosk, boat concessionaire shelter and store and terrace by the boating pond.	Maintenance costs associated with redevelopment.
25	Refurbish and redesign toilets next to Hollytrees Mansion.	Reduced maintenance costs through reduced use.
26	Number not used	
27	Number not used	
28	Replace railings to footpath on top of rampart.	Regular cycle of checking, cleaning, painting and repairs.
29	Open up Gray's Summerhouse for displays.	No significant maintenance costs.
30	Create new setting for Gray's Rotunda.	Regular cycle of checking, cleaning, painting and repairs.
31	Reinstate the Badge Bed as part of the restoration of Hollytrees Lawn.	No additional maintenance costs.
32	Enhance Bell Gardens and adjacent military associations through formalisation of space and provision of interpretation and enhanced planting.	No additional maintenance costs.
33	Redesign the Sensory Garden and integrate sensitively at edge of Hollytrees Lawn. Provide screen planting to the adjacent Park boundary.	Additional costs for maintenance of additional planting.
34	Restore Roman Wall at Castle Museum and provide interpretation.	Additional costs for cycle of checking, repair of seating, signage and additional planting.
35	Enclose both ends of Avignon Garden with evergreen hedging.	Additional costs for maintenance of additional planting and repairs to hardworks.
36	Improve setting and interpretation of Roman Pavement to the west of the Bandstand.	Regular cycle of checking, cleaning, painting and repairs to hardworks, railings, signage and planting.
37	Let Park Lodge as residential property.	No costs – associated with covenants on maintenance of visible areas.
38	Planting to screen visible fences	Additional planting maintenance.

39	New timber pergola and clock on the site of the original cafe to provide focal point at end of bandstand walk.	Additional costs for cycle of checking, cleaning, painting and repairs.
40	New planting to northern edge of Boating Pond and new aquatic planting along pond margin.	Additional planting maintenance and water monitoring.
41	New natural stone paving threshold at Sensory Shelter and new steps to tie in with existing path on the north side of the shelter.	No significant additional maintenance costs.
42	Open up views from Ryegate Entrance to Lower Park across Boating Pond	Potential planting maintenance costs.
43	Improve vegetation of river edges	Additional maintenance costs.
44	Remove existing footpath and reinstate with soft landscape at rear of Avignon Garden.	Additional planting maintenance.
45	Screen planting to boundary of Lower Park.	Additional planting maintenance.
46	Redirect and widen footpaths.	No significant maintenance implications other than for increase in extent.
47	Re-presentation and interpretation of Roman Town Ditch.	Regular cycle of checking, cleaning, painting and repairs to hardworks, railings, signage and planting.
48	Redevelop Park Cafe Pavilion with new toilets and facilities.	Additional running costs of Park Office overheads. No significant increase in maintaining toilets over above those for existing toilets.
49	New contemporary building with information point and displays, a function room to host events, linked to the adjacent cafe building.	Significant additional running costs for maintenance, staff, cleaning, administration, overheads, power, repairs, etc.
50	New Education Resource Building and Volunteer building.	Significant additional running costs for maintenance, staff, cleaning, administration, overheads, power, repairs, etc.
51	New putting green.	Additional maintenance costs for checking, repairs, cleaning, etc.
52	Plant new avenue of Lime trees along eastern boundary of Old Nursery.	Small increase in maintenance costs during establishment.
53	Remove play area from Hollytrees Meadow and provide interpretation and setting for Roman remains.	No increase in maintenance costs.
54	Construct new play area for toddlers and children adjacent to existing Cafe.	No significant increase in maintenance costs.
55	Screen Planting to boundary of Hollytrees Meadow	Additional maintenance costs during establishment.
56	Underplanting to the Woodland Walk	Additional maintenance costs during establishment.
57	Replace inappropriate or damaged benches	Regular checking, repairs etc.
58	Replace all litter bins	Regular checking, repairs etc.

59	New signage: update Welcome signage at main entrances to reflect restored park. Update existing finger posts and provide additional finger posts. Provide new interpretation boards at key locations of historic significance.	Regular checking, repairs etc.
60	Renew and refurbish horticultural displays and trees to create areas of distinct character within the Park.	Additional maintenance costs for new areas/trees.
61	Number not used	
62	Construct new fishing platforms to the River Colne for disabled users and construct new disabled car park.	Regular cycle of checking, cleaning, painting and repairs to hardworks, railings, signage and planting.
63	Number not used	
64	Number not used	
65	Number not used	
66	Number not used	
67	Complete the previous Bandstand restoration project including finials, platform, railings and landscaping	Regular cycle of checking, cleaning, painting and repairs to hardworks, railings, signage and planting.
68	Number not used	
69	Number not used	
70	Area of ecological significance - management, maintenance and enhancement.	Additional maintenance costs.